

REGULATIONS OF THE MASTER OF SCIENCE IN BUSINESS ANALYTICS PROGRAM 2025/2026

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1. OVERVIEW OF THE PROGRAM

The Master of Science (MS) in Business Analytics program is a 30 CEU credit (60 ECTS credit) program conferring a U.S. and an Austrian Master of Science degree.

The duration of the MS in Business Analytics program is 10 months. The program is available on both a full-time and a part-time basis. Full-time students must complete their taught courses within 10 months. Part-time students may request to extend their length of study to 22 months.

The Academic Year is divided into three terms: Fall term, Winter term and Spring term. Incoming students start their studies with a two-week long course, the Mathematics Pre-session course before the start of the Fall semester. The academic and administrative orientation is also taking place during these first two weeks. For key dates please refer to the [Academic Calendar](#) – please note that at times, **exams, assignments, etc., may take place outside of term time**, so it is important to confirm with the program coordinator prior to booking flights or planning leave.

Students take taught mandatory, elective, and remedial courses during their studies. Students must take all mandatory courses to complete their studies. The list of mandatory, elective, and remedial courses can be found on [CEU Study Guide](#).

Students must complete a mandatory Capstone Project as part of their studies. Terms and conditions of the project are regulated in a separate document, which will be available on the Capstone CEU Learning page.

2. GENERAL REQUIREMENTS

2.1 Credit and GPA Requirements

One (1) CEU credit equals to 600 taught classroom minutes. When necessary, CEU credits are to be converted to ECTS using a conversion rate of one (1) CEU credit to two (2) ECTS credits.

Students must complete a **minimum of 30 CEU credits** / 60 ECTS (remedial course credits excluded) to complete the degree requirements and graduate. This includes taught and non-taught courses (Capstone). Students must also complete and pass the Final Exam for Business Analytics.

Students may take up to four (4) credits of taught courses outside the MS in Business Analytics program, i.e., not listed in the MS in Business Analytics course list. These credits count towards the

minimum of 30 required credits. Students who wish to take taught credits outside the MS in Business Analytics program must seek written permission of the Course Instructor in advance.

Students must achieve a minimum Grade Point Average (GPA) of 2.66 to graduate.

2.2 Types of courses

Mandatory courses: Students must complete all mandatory courses during their studies to be able to graduate.

Elective courses: Students must take enough elective courses to meet the minimum credit requirement of 30 CEU credits.

Remedial courses: the Business Analytics program offers remedial courses as well. These courses DO NOT COUNT TOWARDS CREDIT REQUIREMENTS. These courses are classed as non-degree courses and aim to refresh knowledge and/or to deepen and broaden certain skills that students will need during their studies or in their future careers. Tutorial courses also belong to this category. Remedial courses can be mandatory or elective and are marked both on the course list of the Business Analytics program and in SITS – CEU's course registration system.

The only mandatory remedial course on the MSBA program is the Mathematics Pre-session. The pre-session is an integral part of the program that aims at refreshing mathematics knowledge. Material for the pre-session will be important for coursework. Students will need to pass the exam before the start of the second half of the Fall semester, at the latest.

All mandatory courses, elective courses as well as the Capstone Project count towards both the degree and the GPA. Taught credits taken outside the MS in Business Analytics program also count towards the GPA.

Courses that are graded as Pass/Fail count towards the credits but do not affect the GPA result.

Students can register for a course only once over their period of study.

If students want to register for a course without earning a letter grade or credit, the course may be registered as an **Audit**. The workload incurred is the same as if the course were taken for credit, that is, a student auditing a course may be required to participate fully in the class. Availability of audit option varies across courses, only courses which are open for Grade/Audit in SITS (CEU's registration system) can be taken for Audit. A student who wishes to audit a course must clarify requirements with the Course Instructor in advance. The course will appear on the student's transcript with the symbol AU if attendance was regular, or W if attendance was unsatisfactory. No credit is earned, nor is the GPA affected. Where there is a cap, registering for Grade has preference over registering for Audit.

2.3 Length of Study

Full-time Students

- **Taught Courses:** Students must complete all taught courses by June 2026. No additional taught courses are allowed after this date.
- **Capstone Project:** Students who cannot complete the Capstone Project by the submission deadline in June 2026 may extend the final delivery date until June 2027. They can request the extension by notifying the Program Head, Program Coordinator and Faculty Supervisor (if separate from the Program Head) in writing. On June 30, 2026, their CEU status will be changed from "Enrolled" to

"Absolutorium, thesis due". CEU can only commit to providing faculty supervision between March and June.

Part-time Students

- **Taught Courses:** Students are allowed to complete the MSBA program in 22 months, by June 2027. Students must complete **all fall term mandatory courses, 5 credits** worth of **winter term mandatory** courses in the **1st year of their studies**. The remaining mandatory courses, elective courses and the Capstone project can be completed in the 2nd year. Part-time students should discuss course selection plans with the Program Coordinator in September 2025.
- **Capstone Project:** Students who expect to complete all taught courses by June 2027 but cannot complete the Capstone Project by June 2027 may extend the final delivery date until June 2028. They can request the extension by notifying the Program Head, Program Coordinator and Faculty Supervisor (if applicable) in writing. On 30th June 2027, their CEU status will be changed from "Enrolled" to "Absolutorium, thesis due". CEU can only commit to providing faculty supervision between March and June.

2.3 Changing Course Registration

Once a student is admitted into a course, but they would like to change their registration (from grade to audit, from audit to grade or drop) they may do so under the following conditions:

Courses outside of the ECBS department **and ECBS courses that run for 12 weeks** follow the general university guidelines:

Late add and drop of a course is subject to a late registration fee payment of 15 EUR per course. Late add and drop is not possible after the below listed dates or relative times.

Late-drop Intervals in 2025/26*

Courses starting in the first week of the Fall term (week September 15, 2025)	Between Monday, September 22 midnight and Monday, September 29 midnight
Courses starting in the first week of the Winter term (week January 5, 2026)	Between Monday, January 12 midnight and Monday, January 19 midnight
Courses starting in the first week of the Spring term (MA/PhD) (week April 6, 2026)	Between Monday, April 13 midnight and Monday, April 20 midnight
Courses starting in the first week of the Spring term (BA) (week April 13, 2025**)	Between Monday, April 20 midnight and Monday, April 27 midnight
Late starting courses***	As a general rule, courses may be added or dropped no later than the end of the second 100-minute session.

* Dropping a course within these intervals is subject to a late-drop fee payment.

** Spring term BA classes

*** Courses that don't start at the beginning of the term. Please consult your department for special rules!

Courses within the Economics Department, which last less than 12 weeks:

- Late registration changes (drop, or change from grade to audit or from audit to grade mode) are possible free of charge without a need for approval **until the end of the week in which the first 100-minute session started**

- Late registration changes are possible until mid-way through the course (subject to a late registration fee and an approval from the instructor)

No course registration changes are allowed beyond halfway through a course. A dropped course does not appear in the transcript in any way.

In case of a late drop, the student needs to pay the late fee at <https://payments.ceu.edu> and add 'late registration fee' + the name of the course in the comments. To initiate any registration changes, contact the program coordinator.

2.4 Class Attendance

It is mandatory for the Course Instructor to assign an AF (Administrative Fail) grade to a student who missed more than 25% of the class sessions. In case of Administrative Fail of a course, the student may receive an RP (Retake Pass) grade as the best grade. RP constitutes a grade worth the minimum passing grade of C+ (worth 2.33 points in the GPA) for the course.

A student who expects to miss a class session is required to consult the course Instructor in advance, including to clarify whether and how they can make up for the missed session.

A student who misses a class session due to an emergency or medical reason is required to consult the Course Instructor and Program Coordinator.

2.5 Assessment and Examinations

Most courses on the MS in Business Analytics program conclude with a written final examination (or final paper). Some courses also have midterm examinations. Assessment for a course may include, apart from the final examination, class participation, homework, assignments, tests, term papers and seminar presentations, as decided by the course instructor.

Students can expect that each course instructor's grading policies will be stated clearly in the course syllabus. While each course instructor is provided grading guidelines and grade records are monitored, there are no strict requirements on how grades should be determined. Thus, it is possible that different course instructors, even teaching different sections of the same course, have somewhat different requirements and grading systems.

Examinations are in writing and taken in classrooms unless otherwise stated. As a rule, students may not keep the examination questions after the end of the examination.

Results of mandatory course examinations can be checked by students for a period of one week after the grades have been published and students informed, unless otherwise specified by the course instructor.

Cheating during an examination leads to an automatic F (Fail) grade and possible further disciplinary action. Repeated cheating offences may lead to expulsion from the University based on the decision of the CEU Disciplinary Committee.

In case of sickness, students are required to bring a medical certificate, and consult the Course Instructor and Program Coordinator *before* the examination begins.

2.6 Unsatisfactory Progress

The minimum passing grade for a course is C+ (worth 2.33 points in the GPA). If failing a course, students are allowed to take one retake examination. If a student passes a retake examination, they will receive an RP grade (also worth 2.33 points).

A maximum of one retake examination per course is permitted. The retake examination is to be scheduled within a month after the examination results have been published (holidays excluded). The retake examination should cover the entire syllabus, and if applicable elements of the midterm and final examination materials. If such a retake examination is not possible, the Course Instructor will discuss with the Head of Department/Pro-Rector the possibility of the student retaking the course.

A failed retake examination in a mandatory course will result in automatic dismissal from the program.

A failed retake examination in an elective course will lead to no credits earned for the course and a negative effect on the GPA.

Retake examinations are permitted for no more than three (3) mandatory courses. If a student has failed a fourth mandatory course, permission by the Head of Department/Pro-Rector, based on the recommendation of the Program Head and Course Instructor, may be granted to retake the course. If no such permission is granted, the student is dismissed from the program.

3. CAPSTONE PROJECT

The goal of the Capstone project is to expose the students in Business Analytics to a complete analytics workflow with a variety of tasks. Students will have to carry out a research project that generates useful content for the industry partner.

The student is encouraged to look for potential industry partners.

3.1. Supervision

The instructor for the Capstone Project will appoint an industry partner and an academic supervisor in consultation with the student.

3.2 Output

The **output** of the project should be three documents:

1. Project Presentation
2. Project Technical Discussion
3. Public Project Summary

Further details including specific technical requirements are specified within the Capstone Project Regulations.

3.3. Final Examination

As part of the Capstone course, students are required to take a final oral examination at the end of their studies. The examination is held by the Examination Committee, and consists of two parts:

- Oral defence of the Capstone Project, including additional questions in the project's subject area

- Questions on the general field of study.

4. Deadlines

- Consultation between students and Capstone project instructor: January / February
- Appointing industry partner: 16th March
- One-page project plan: 30st March
- Appointing academic supervisor: 10th April
- Draft project report: 11th May
- Final project output delivery: 8th June
- Final examination: 10th – 12th June

After completing the minimum of 26 taught credits students may receive an extension to submit their Capstone Project with the approval of the Head of the Program. The maximum length of extension is 24 months. During the extension students will no longer be in enrolled status at CEU.

5. RELEVANT CEU REGULATIONS

The general rights and obligations of students are outlined in [Student Rights, Rules, and Academic Regulations](#); Annex 2 describes the default grading scheme. Cheating and plagiarism are not tolerated in the program. In all suspected cases an official process will be opened. Sanctions include failing the course or even being expelled from the university, for details see the [CEU Code of Ethics](#) and the [CEU Plagiarism Policy](#). A full list of all policies relevant to students can be found [online](#).

6. FULL-TIME STUDENT EMPLOYMENT

- Full-time students are allowed to work a maximum of 20 hours/week during their studies.
- Full-time students who received a full or partial tuition waiver for the Business Analytics program are allowed to change their enrolment from full-time to part-time only after the Winter semester ends.

7. INTERNATIONAL EXCHANGES

Students may extend their MS in Business Analytics studies by joining a partner school on an international exchange. Exchanges are free of tuition and may vary from one week up to an additional semester.

The updated list of exchange partner schools is available at [Exchanges with Partner Business Schools | Department of Economics and Business \(ceu.edu\)](#)

The terms and conditions of international exchanges are regulated in a separate document to be distributed by the Exchange Program Coordinator.

9. IMPORTANT CONTACTS

- Program Head: Prof. [Gabor Bekes](#)
- Program Coordinator, Exchange Coordinator: [Dominika Dash](#)
- Program Manager (Corporate Relations): [Krisztina Szarvas](#)